

ACHIEVEMENTS OF PREDECESSOR ORGANIZAZATIONS (1991 - 1997)

- 1991 “Forum on a Human-Centered Next Generation Information System” established.**
 (Chairman: Yutaka MATSUSHITA, Professor, Faculty of Science and Technology, Keio University)
- 1992 “Forum on Infrastructures of the Information Society” established.**
 (Chairman: Tadao SAITO, Professor, Faculty of Engineering, The University of Tokyo)
- 1993 “Forum on the Semiconductor Industry in an Age of Reconstruction” established.**
 (Chairman: Hiroo TOYODA, Counselor, NTT Electronics Corporation)

A list of activity results

Date	Title
Apr 16,1991	"Groupware and its Impacts" -Lecture on High Technology- Yutaka Matsushita; Professor, Department, Keio University. Jun Munemori; Associate Professor, Faculty of Engineering, Kagoshima University Kazunori Shimamura, Dr. Eng.; Executive Manager, NTT Human Interface Laboratories, Nippon Telegraph and Telephone Corporation
1992	
Apr 3,1992	"Creative Design and its Support System" -Lecture on High Technology- Hiroyuki Yoshikawa; Professor, Vice President, The University of Tokyo Kimitoshi Ito; Interdisciplinary Graduate School of Science and Engineering , Tokyo Institute of Technology Yusei Nakajima; Nichimen Data Systems Corporation
Jul 24,1992	"The Current State and Future Prospects of Global Procurement Activities" Shinichi Kitajima; Ministry of Foreign Affairs Yoshinobu Nisaka; Ministry of International Trade and Industry Toshio Obi; Japan Representative and Research Associate, Columbia University Hiroshi Tachibana; Deputy Director-General, Japan Federation of Economic Organizations Shinji Matsumoto; Vice President, International Procurement Office, Nippon Telegraph and Telephone Corporation Shuji Matsumoto; NEC Corporation
Oct 9,1992	"Developments of the Information Society and Technological Prospects for the 1990s " -Infrastructure Forum (Part 1 of 5)- Tadao Saito Ph.D; Professor, Department of Electrical Enginnering, The University of Tokyo Hisao Iizuka; Nippon Telegraph and Telephone Corporation Nobuhiko Shimazaki; Professor, Tokai University
Oct 20,1992	"The Current State and Future Prospects of Personal Communication " -Lecture and Panel Discussion- (Chairman)Heiichi Yamamoto Ph.D. ; Professor, Nara Institute of Science and Technology Tatsuo Kito; Ministry of Posts and Telecommunications Masayoshi Wakao; Associate Senior Vice President, The Research and Development Center for Radio Systems Keisuke Ogawa; Deputy Director-General, Nippon Telegraph and Telephone Corporation Satio Senmoto; Executive Director, Daini Denden Incorporated Masanobu Endo; Nippon Ericsson K.K. Jim Caile; Vice President, Marketing (TIA MobileCommunications Section chairman) , Motorola, Inc. Takashi Kawada; Senior Managing Director, Matsushita Communication Industrial Co., Ltd.
Nov 11,1992	"ISDN from the Common Carrier's Perspective" -Infrastructure Forum (Part 2 of 5)- Tadao Saito Ph.D; Professor, Department of Electrical Enginnering, The University of Tokyo Keiji Tachikawa; Senior Vice Presidents, Nippon Telegraph and Telephone Corporation Hideki Ishio; Nippon Telegraph and Telephone Corporation Koichi Inada; Fujikura Ltd.
Nov 27,1992	"Future Prospects of Personal Communications" -PHS Forum (Part 1)- Tadao Saito Ph.D; Professor, Department of Electrical Enginnering, The University of Tokyo Heiichi Yamamoto Ph.D. ; Professor, Nara Institute of Science and Technology Yoshiyuki Takeda; Ministry of Posts and Telecommunications Tadao Kobayashi; Nippon Telegraph and Telephone Corporation Shigehiko Suzuki; Nippon Telegraph and Telephone Corporation

Date	Title
1993	
Jan 11,1993	"Technological and Business Prospects for Information and Communications in 1993" -New Year's Discussion and Networking Party- Tadao Saito Ph.D; Professor, Department of Electrical Enginnering, The University of Tokyo Hiroyuki Yoshikawa; Professor, Vice President, The University of Tokyo Ryozo Hayashi; Director, Machinery and Information Industries Bureau, Ministry of International Trade and Industry Kozo Takahara; Ministry of Posts and Telecommunications Junichiro Miyazu; Executive Vice President, Nippon Telegraph and Telephone Corporation
Jan 20,1993	"Political Measures and Challenges for an Advanced Information Society" -Infrastructure Forum (Part 3 of 5)- Tadao Saito Ph.D; Professor, Department of Electrical Enginnering, The University of Tokyo Yoshiyuki Takeda; Ministry of Posts and Telecommunications Hiroshi Ishikawa, Dr. Eng.; Nippon Telegraph and Telephone Corporation Takehiko Yamaguchi; NEC Corporation
Feb 18,1993	"Responding to the Challenges of the Industrial Digital Audio Video of the 21st Century" -Infrastructure Forum (Part 4 of 5)- Tadao Saito Ph.D; Professor, Department of Electrical Enginnering, The University of Tokyo Takahiko Kamae, Ph. D.; Nippon Telegraph and Telephone Corporation Tsuneyoshi Hidaka; Victor Company of Japan, Limited Atsumichi Murakami; Mitsubishi Electric Corporation
Apr 7,1993	"Information and Communications for a Humanized Society" -Infrastructure Forum (Part 5 of 5)- Tadao Saito Ph.D; Professor, Department of Electrical Enginnering, The University of Tokyo Yutaka Matsushita; Professor, Department, Keio University. Yasuharu Banno; Management and Coordination Agency Hiroshi Ishihara; Nippon Telegraph and Telephone Corporation
Apr 14,1993	"Personal Communications in Other Countries and its Future in Japan" -PHS Forum (Part 2)- Tadao Saito Ph.D; Professor, Department of Electrical Enginnering, The University of Tokyo Keisuke Ogawa; Deputy Director-General, Nippon Telegraph and Telephone Corporation Satio Senmoto; Executive Director, Daini Denden Incorporated Takeshi Hattori; Nippon Telegraph and Telephone Corporation
May 20,1993	"New Developments and Expectations for the User Network" -User Network Forum (Part 1)- Tadao Saito Ph.D; Professor, Department of Electrical Enginnering, The University of Tokyo Keisuke Ogawa; Deputy Director-General, Nippon Telegraph and Telephone Corporation Mitsuhiro Kitabatake; Directors, ITOCHU Corporation.
Jun 8,1993	"Developments in the Semiconductor Industry : Scenario of the 21st Century" -Semiconductor Forum (Part 1)- Hiroo Toyoda; Counselor, NTT Electronics Technology Corporation Nobuhiro Miyake; Ministry of International Trade and Industry Hajime Sasaki; Senior Vice President, NEC Corporation Yoshio Nishimura; Nikkei Business Publications, Inc. Tatsuro Kawaguchi; President, TORAY RESEARCH CENTER, Inc.
Jun 23,1993	"PHS System - The Ministry of Posts and Telecommunications Study Group" Interim Report -PHS Forum (Part 3)- Tadao Saito Ph.D; Professor, Department of Electrical Enginnering, The University of Tokyo Masao Hirai; Ministry of Posts and Telecommunications Yoshiyuki Takeda; Ministry of Posts and Telecommunications
Jul 20,1993	"Prospects of New Generation (optical fiber) Communication Network Construction" -New Generation Communication Network Forum (Part 1)- Tadao Saito Ph.D; Professor, Department of Electrical Enginnering, The University of Tokyo Mutsumi Nakata; Ministry of Posts and Telecommunications Shoichi Makino; Nippon Telegraph and Telephone Corporation

Date	Title
Jul 22,1993	"Strategies for the Semiconductor Technology Development in the 21st Century" -Semiconductor Forum (Part 2)- Hiroo Toyoda; Counselor, NTT Electronics Technology Corporation Yutaka Matsushita; Professor, Department, Keio University. Tadao Higashi; Senior Vice President, OKI Electric Industry Co.,Ltd. Katsuhiro Shimohigashi; Hitachi, Ltd. Akihiko Morino; NEC Corporation
Sep 22,1993	"Growing Expectations of Multimedia - Will a New Market Open Up for LSI?" -Semiconductor Forum (Part 3)- Hiroo Toyoda; Counselor, NTT Electronics Technology Corporation Masahiro Yoshizaki; Ministry of Posts and Telecommunications Tomio Kishimoto; Nippon Telegraph and Telephone Corporation Kazuhiko Nishi; President, ASCII Corporation Shigeyuki Ochi; Sony Corporation
Sep 28,1993	"Personal Handy Phone System - Forum on Service Experiments" -PHP Forum (Part 4)- Tadao Saito Ph.D; Professor, Department of Electrical Engineering, The University of Tokyo Masao Hirai; Ministry of Posts and Telecommunications Tatsuo Kito; Ministry of Posts and Telecommunications Tokuo Iida; Deputy Chairman, Association of Experimental Tests Initiative for Personal Handy-phone System Commercialization Keisuke Ogawa; Nippon Telegraph and Telephone Corporation Satio Senmoto; Executive Director, Daini Denden Incorporated Masujiro Matsuo; Director, JAPAN TELECOM Co., Ltd.
Oct 1,1993	"New Services for New Generation (optical fiber) Communication Network" -New Generation Communication Network Forum (Part 2)- Tadao Saito Ph.D; Professor, Department of Electrical Engineering, The University of Tokyo Takeo Koinuma; Nippon Telegraph and Telephone Corporation Yukio Tokunaga; Nippon Telegraph and Telephone Corporation Shiro Sakata; NEC Corporation
Oct 29,1993	"The Current State and Future Prospects of the Developing LAN" -LAN Forum (Part 1)- Tadao Saito Ph.D; Professor, Department of Electrical Engineering, The University of Tokyo Hiroshi Yasuda; Nippon Telegraph and Telephone Corporation Tetsuo Kobayashi; Nippon Telegraph and Telephone Corporation Shingo Hara; Sumitomo Electric Industries, Ltd.
Nov 11,1993	"Demands for Change in LSI Manufacturing Technologies" -Semiconductor Forum (Part 4)- Hiroo Toyoda; Counselor, NTT Electronics Technology Corporation Eisuke Arai; Executive Manager, NTT LSI Laboratories, Nippon Telegraph and Telephone Corporation Yasuo Mizokami; Senior Vice President, Oki Engineering Co.,Ltd Yasuhiro Sumitomo; TOSHIBA Corporation Yoichi Akasaka; Executive Vice President, Applied Materials Japan Ins. Hikotaro Masunaga; Senior Vice President, FUJITSU Limited
Dec 3,1993	"Strategies for the Semiconductor Industry in the Age of Globalization and Diversification" -Semiconductor Forum (Part 5)- Hiroo Toyoda; Counselor, NTT Electronics Technology Corporation Ichiro Nakajima; Ministry of International Trade and Industry Jun Nakai, Ph.D.; President, VLSI Technology K.K. Tadashi Tomishima; Directors, Kawasaki Steel Corporation Hideharu Egawa; Executive Director, TOSHIBA Corporation
1994	
Jan 19,1994	"The Information and Communications Revolution and Renewal Plans for the Industry" -New Year's Discussion and Networking Party- Tadao Saito Ph.D; Professor, Department of Electrical Engineering, The University of Tokyo Shozaburo Jimi; Liberal Democratic Party of Japan Hideji Sugiyama; Director, Machinery and Information Industries Bureau, Ministry of International Trade and Industry Kanichiro Aritomi; Ministry of Posts and Telecommunications Kazunori Ishiguro; Professor, Faculty of Law, The University of Tokyo Kunihiro Kato, Dr. Eng.; Nippon Telegraph and Telephone Corporation Michio Fujisaki; Directors, FUJITSU Limited
Feb 1,1994	"Prospects for the Semiconductor Memory Industry" -Semiconductor Forum (Part 6)- (Chairman)Hiroo Toyoda; Counselor, NTT Electronics Technology Corporation Hisakazu Mukai, Ph. D.; Associate Director, OKI Electric Industry Co.,Ltd. Norihiko Naono; Nomura Research Institute, Ltd. Shigeiki Matsue; NEC Corporation Shoji Ohara; Senior Vice President, SANYO Electric Co.,Ltd. Tsugio Makimoto; Director, Hitachi, Ltd.
Feb 2,1994	"Challenging the Huge New Market: PCS Trends and Future Developments in Japan and the US" -PCS Forum (Part 1)- (Chairman)Heiichi Yamamoto, Ph.D.; Professor, Graduate School of Information Science, Nara Institute of Science and Technology Tadao Saito Ph.D; Professor, Department of Electrical Engineering, The University of Tokyo Tatsuo Kito; Ministry of Posts and Telecommunications Yoshito Yanai; AT&T micro electronics Akira Mitarai; Directors, SHARP Corporation

Date	Title
Mar 25,1994	"Challenging the Huge New Market: PCS Trends and Future Developments in Japan and the US" -PCS Forum (Part 2)- (Chairman)Heiichi Yamamoto, Ph.D.; Professor, Graduate School of Information Science, Nara Institute of Science and Technology Ei Yamaguchi; Associate Professor, Graduate School of Information Science, Nara Institute of Science and Technology Shuichi Inada; Ministry of Posts and Telecommunications Eiichiro Murata; Matsushita Communication Industrial Co., Ltd. John Mitchell; Wireless Data Group, Marketing Manager, Motorola,Inc.
Mar 31,1994	"Innovation in Communications: The Integration of Communications and Cable TV" -Integration of Communications and Cable TV Forum (Part1/5)- Tadao Saito Ph.D; Professor, Department of Electrical Engineering, The University of Tokyo Nobuki Hori; InfoCom Research, Inc. Toshio Obi; Japan Representative and Research Associate, Columbia University Hirokazu Kobayashi; Professor, International Communication Association, The University of Tokyo
Apr 5,1994	"PHP Service Experiments: its Results and Future Developments" -PHP Forum (Part 5)- Tadao Saito Ph.D; Professor, Department of Electrical Engineering, The University of Tokyo Masao Hirai; Ministry of Posts and Telecommunications Tatsuo Kito; Ministry of Posts and Telecommunications Tokuo Iida; Deputy Chairman, Association of Experimental Tests Initiative for Personal Handy-phone System Commercialization Keisuke Ogawa; Nippon Telegraph and Telephone Corporation Satio Senmoto; Executive Director, Daini Denden Incorporated
Apr 19,1994	"Microprocessor: The Leading Technology in the LSI Industry" -Semiconductor Forum (Part 7)- (Chairman)Hiroo Toyoda; Counselor, NTT Electronics Technology Corporation Shoji Horiguchi, Dr.; Executive Manager, Integrated Circuit Technology Laboratory NTT LSI Laboratories, Nippon Telegraph and Telephone Corporation Mitsuaki Higashi; Intel Japan K.K. Hiroshi Tobisawa; IBM Japan, Ltd. Keisuke Yahata; Chairman, LSI Logic K.K. Kikuo Tachiki; Hitachi, Ltd.
May 12,1994	"Innovation in Communications: The Integration of Communications and Cable TV" -Integration of Communications and Cable TV Forum (Part2/5)- Tadao Saito Ph.D; Professor, Department of Electrical Engineering, The University of Tokyo Kanichiro Aritomi; Ministry of Posts and Telecommunications Masamichi Tanabe; Deputy Director-General, Nippon Telegraph and Telephone Corporation Tetsuya Miki; Nippon Telegraph and Telephone Corporation Morio Matsumoto; Broadband-network Business chance & Culture Creation(BBCC)
May 24,1994	"Rapid Changes in Personal Communications and Strategic Guidelines for Innovative Semiconductor Technologies" -Semiconductor Forum (Part 8)- Hiroo Toyoda; Counselor, NTT Electronics Technology Corporation Akihiko Morino; NEC Corporation Takeshi Hattori; Nippon Telegraph and Telephone Corporation Hideyuki Yaginuma; System Engineering Department, Semiconductor Products Division, Nippon Motorola Ltd. Eiichiro Murata; Matsushita Communication Industrial Co., Ltd. Takashi Takamizawa; Texas Instruments Japan Limited
Jun 1,1994	"Challenging the Huge New Market: PCS Strategies and Future Developments in Japan and the US" -PCS Forum (Part 3)- Tadao Saito Ph.D; Professor, Department of Electrical Engineering, The University of Tokyo Hikari Chono; Ministry of Posts and Telecommunications Izumi Suwa; Hewlett-Packard Laboratories Japan Minoru Tanaka; NEC Corporation
Jun 3,1994	"Basic Strategies for the Establishment of Next Generation Info-Communications Infrastructure" (Reading the Telecommunication Council Report (1)) Tadao Saito Ph.D; Professor, Department of Electrical Engineering, The University of Tokyo Kanichiro Aritomi; Ministry of Posts and Telecommunications Noboru Miyawaki; Executive Vice Presidents, Nippon Telegraph and Telephone Corporation Reijiro Fukutomi; Executive Vice President, Hitachi, Ltd. Kazunori Ishiguro; Professor, Faculty of Law, The University of Tokyo
Jun 17,1994	"Innovation in Communications: The Integration of Communications and Cable TV" -Integration of Communications and Cable TV Forum (Part3/5)- Tadao Saito Ph.D; Professor, Department of Electrical Engineering, The University of Tokyo Tameyasu Tsukada; Ministry of Posts and Telecommunications Moriyoshi Sakakibara; Association for Promotion of new generation Network Service Hisatake Okutsu; Director, TOKYU CABLE TELEVISION CO.,LTD, Tetsuzou Matsumoto; ITOCHU Corporation. Takashi Usami; FUJITSU Limited

Date	Title
Jun 22,1994	<p>" PHP Service Experiments: its Results and Future Developments " (Experiments and Strategies of Local Service Providers) -PHP Forum (Part 6)- Tadao Saito Ph.D; Professor, Department of Electrical Enginnering, The University of Tokyo Tatsuo Kito; Ministry of Posts and Telecommunications Tokuo Iida; Deputy Chairman, Association of Experimental Tests Initiative for Personal Handy-phone System Comercialization Masujiro Matsuo; Director, JAPAN TELECOM Co., Ltd. Muneyuki Tsukiyama; Tokyo Telecommunication Network Co., Inc. Yutaka Goto; Teleway Japan Hiroshi Tomiyoshi; Shikoku Information and Telecommunication Network Co., Inc. Masakatsu Izumi; Study Group of Personal Handy-phone System in Kansai District Kozo Fujiwara; Director, Tokyo Telemessage</p>
Jul 6,1994	<p>" Basic Strategies for the Establishment of Next Generation Info-Communications Infrastructure " (Reading the Telecommunication Council Report (2)) Tadao Saito Ph.D; Professor, Department of Electrical Enginnering, The University of Tokyo Kanichiro Aritomi; Ministry of Posts and Telecommunications Jun Okayama; Ministry of Posts and Telecommunications Hiroshi Yasuda; Nippon Telegraph and Telephone Corporation Keiichi Tsukada; Matsushita Electric Industrial Co., Ltd.</p>
Jul 15,1994	<p>"The Integration of Communications and Cable TV: Visual Applications and Softwares" -Integration of Communications and Cable TV Forum (Part4/5)- Tadao Saito Ph.D; Professor, Department of Electrical Enginnering, The University of Tokyo Ichiro Nakajima; Ministry of International Trade and Industry Minoru Suzuki; Seiyo Hiroyuki Tachibana; Matsushita Electric Industrial Co., Ltd. Kotaro Nawa; Professor, Faculty of Law, Niigata University</p>
Sep 6,1994	<p>"Business Developments of the Huge PHS Market: Ministry of Posts and Telecommunications Reveals its Policy for Commercialization" -PHS Forum (Part 7)- Tadao Saito Ph.D; Professor, Department of Electrical Enginnering, The University of Tokyo Tokuo Iida; Deputy Chairman, Association of Experimental Tests Initiative for Personal Handy-phone System Comercialization Kiyoshi Mori; Ministry of Posts and Telecommunications Akira Terasaki; Ministry of Posts and Telecommunications</p>
Sep 13,1994	<p>"The Integration of Communications and Cable TV: Panel Discussion and Summation" -Integration of Communications and Cable TV Forum (Part5/5) and Networking Party- Tadao Saito Ph.D; Professor, Department of Electrical Enginnering, The University of Tokyo Hideo Shimizu; Ministry of Posts and Telecommunications Kazunori Ishiguro; Professor, Faculty of Law, The University of Tokyo Hiroshi Ishihara; Senior Vice Presidents, Nippon Telegraph and Telephone Corporation Tetsuzou Matsumoto; ITOCHU Corporation. Akio Yamakawa; Tokyo Telecommunication Network Co., Inc. Hideo Fukutomi; Executive Vice President, Sumitomo Electric Industries, Ltd. Kaoru Yano; NEC Corporation (Sub-Yasutaka Ohhashi; Executive Vice President, NEC Cable Medeia)</p>
Sep 14,1994	<p>"Prospects of the Multimedia Environment: Innovations in Communications Network, Semiconductor Technologies and its Strategies" -Semiconductor Forum (Part 9)- Hiroo Toyoda; Counselor, NTT Electronics Technology Corporation Toshiharu Aoki; Senior Vice Presidents, Nippon Telegraph and Telephone Corporation Ichiro Yamashita; Nippon Telegraph and Telephone Corporation Naotaka Aoki; IBM Japan, Ltd. Yasuo Akatsuka; NEC Corporation</p>

Date	Title
Oct 20,1994	<p>"Multimedia and LSI: the Developing Market and its Technologies" -Semiconductor Forum (Part 10)- (Chairman)Hiroo Toyoda; Counselor, NTT Electronics Technology Corporation Yasunori Sakai; Nippon Telegraph and Telephone Corporation Hiroshi Fujiwara; President, GC Technology Hideki Sato; Senior Vice President, Sega Enterprises Noboru Urano; FUJITSU Limited Tadashi Sumi; Mitsubishi Electric Corporation</p>
Nov 18,1994	<p>"Future Developments of the Imminent Commercialization of the Personal Handyphone System" (Business Strategies and Progresses of NTT, DDI, and Telewalker) -PHS Forum (Part 8)- Tadao Saito Ph.D; Professor, Department of Electrical Enginnering, The University of Tokyo Kiyoshi Mori; Ministry of Posts and Telecommunications Akira Terasaki; Ministry of Posts and Telecommunications Tokuo Iida; Deputy Chairman, Association of Experimental Tests Initiative for Personal Handy-phone System Comercialization Toshihisa Fukumoto; President, NTT Personal Communications Network Inc. Satio Senmoto; Executive Director, Daini Denden Incorporated Takeshi Eguchi; President, Tele Walker Tokyo plan</p>
1995	
Apr 19,1995	<p>"New LSI Design Environment in a Demand-Driven Age" -Semiconductor Forum (Part 11)- (Chairman)Hiroo Toyoda; Counselor, NTT Electronics Technology Corporation Osamu Karatsu, Dr. Eng.; Executive Manager, Advanced LSI Laboratory, NTT LSI Laboratories, Nippon Telegraph and Telephone Corporation Jun Iwamura; TOSHIBA Corporation Shigeru Sugamori; Director, ADVANTEST (Sub-Toshio Maruyama; Director, ADVANTEST) Daiju Ogawa; ASCH Corporation Kensaku Fujimori; Marketing Manager, Cadence Design Systems K.K.</p>
Jul 27,1995	<p>"Downsizing of Computers: Strategies and the Challenges of the LSI" -Semiconductor Forum (Part 12)- (Chairman)Hiroo Toyoda; Counselor, NTT Electronics Technology Corporation Hisakazu Mukai, Ph. D.; Associate Director, Electronic Devices Group, OKI Electric Industry Co.,Ltd. Yoshio Nishimura; Nikkei Business Publications, Inc. Tomoyuki Izu; Hewlett-Packard Japan, Ltd. Masamoto Nagai; NEC Corporation Eihachiro Nakamae; Professor, Department of Management, Prefectural University of Hiroshima</p>
1996	
Feb 29,1996	<p>"Prospects of the New SIMOX Technology" -Semiconductor Forum (Part 13)- (Chairman & Keynote Speech)Hiroo Toyoda; Counselor, NTT Electronics Technology Corporation Katsutoshi Izumi; Nippon Telegraph and Telephone Corporation Keizo Sakiyama; SHARP Corporation Yasuo Inoue; Mitsubishi Electric Corporation Tetsushi Sakai; Nippon Telegraph and Telephone Corporation</p>
1997	
Mar 5,1997	<p>"System LSI In the Era of Submicron Technology: its Changes and Impacts" -Semiconductor Forum (Part 14)- (Chairman)Hiroo Toyoda; Counselor, NTT Electronics Technology Corporation (Keynote Speech)Hisakazu Mukai, Ph. D.; Associate Director, OKI Electric Industry Co.,Ltd. Norihisa Kitagawa; Texas Instruments Japan Limited Yoshiro Kitahara; VLSI Technology K.K. Nobuo Horiuchi; VLSI Technology K.K. Ken Kutaraki; Executive Director, Sony Computer Entertainment Inc. Seiji Miwa; President, Cadence Design Systems K.K.</p>